

Lancashire Combined Fire Authority

Planning Committee

Meeting to be held on 17 November 2025

Community Risk Management Plan and Service Review

Contact for further information – Deputy Chief Fire Officer Steve Healey
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Executive Summary

All Fire and Rescue Authorities are required to produce a Community Risk Management Plan (CRMP). This plan must consider all foreseeable fire and rescue related risks that could affect our communities.

Recommendation(s)

The Planning Committee are asked to note, endorse, and approve the approach taken for the production of the CRMP 2027-2032 alongside a Service Review.

Information

As required by the government's Fire and Rescue National Framework for England, each Fire and Rescue Service must produce a high-level Community Risk Management Plan (CRMP) which explains how they will use their resources to respond to and reduce the risks they have identified in their local area.

As part of our planning process, we identify and assess all foreseeable fire and rescue-related risks across Lancashire and use this information to plan how to control these risks, respond to emergencies and deliver our fire prevention and protection activities in the most efficient and effective way.

This means we can make sure we have the right people and resources in the right places at the right time to protect our communities, our environment and our people.

The plan will last for five years and will evidence that we have listened to our communities and those organisations that have an interest in what we do as we write our plan, including representative bodies and staff associations.

This CRMP will set out the priorities, which support our vision of 'making Lancashire safer', and will in turn be supported by our six key strategic documents:

- Response Strategy
- Prevention Strategy
- Protection Strategy
- People Strategy
- Digital Strategy
- Finance Strategy

Proposed approach

Phase I

From January 2026, for a minimum of eight weeks. We will explain the challenges and drivers for change and invite views on our proposed direction of travel.

Phase I will allow us to listen and learn about our communities' and workforce priorities, before detailed options are developed ahead of Phase II.

We will share evidence and ask for views on:

- how we plan to keep people safe
- the issues and risks we could face in the next 20 years, such as the impact of extreme weather, new technology, and how the area we serve grows and changes
- what people think we should prioritise for investment – such as training, equipment and community safety work
- how we use and organise our resources, including our people, according to when and where we know demand is highest
- how we use, modernise and share our buildings, so our sites serve our communities in the best possible way.

A pre-consultation document will be submitted to December's full CFA meeting for approval to engage with communities and staff in early 2026.

Phase II

Following feedback from the pre-consultation, a draft CRMP and strategic strategies will be developed alongside options for how our services could be delivered in the future. A full consultation will then take place during summer 2026 where we will present and seek feedback on the CRMP 2027-2032 and options for shaping the future of Lancashire Fire and Rescue Service (LFRS). The new CRMP will go live and the implementation of any proposed changes will take place from April 2027.

Timeline

- 17 November 2025 Planning Committee: CRMP 2027-32 development overview and timeline for approval
- 15 December 2025 Combined Fire Authority (CFA): Pre-consultation approval
- January - February 2026: 8 week CRMP Pre-consultation engagement
- January to June 2026: Review of core strategies, develop CRMP and Service Review documents
- 13 July 2026 Planning Committee: Draft CRMP and Service Review documents approval to consult
- July – October 2026: CRMP and Service Review full stakeholder consultation
- 16 November 2026 Planning Committee: Final draft CRMP and Service Review proposals for consideration and recommending to full CFA
- 14 December 2026 Combined Fire Authority (CFA): Final CRMP & Service Review proposals for approval

- 1 April 2027: CRMP 2027-32 published
- 1 April 2027 – 31st March 2032: Service Review implementation

Sustainability or Environmental Impact

None.

Equality and Diversity Implications

The CRMP and Service Review will be produced in accordance with accessibility guidelines and will be subject to a full Equality Impact Assessment.

Data Protection (GDPR)

Will the proposal(s) involve the processing of personal data? N

If the answer is yes, please contact a member of the Democratic Services Team to assist with the appropriate exemption clause for confidential consideration under part 2 of the agenda.

HR implications

Implications will be clearer following the receipt of consultation responses. The CRMP forms part of the planning process and will link through to individual appraisals.

Financial implications

The CRMP and Service Review will direct the Service's focus over the next 5 years.

Legal implications

All Fire and Rescue Authorities are required to produce a Community Risk Management Plan (CRMP) under the National Framework.

Local Government (Access to Information) Act 1985

List of background papers

Paper:

Date:

Contact:

Reason for inclusion in Part 2 if appropriate: Insert Exemption Clause